

25 September 1951

MEMORANDUM FOR: Assistant Director of Training (Covert)

SUBJECT: Fringe Activities

1. Forwarded herewith are statements in draft form from the branch heads under this office regarding fringe activities. 25X1A8a

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2. The comments regarding student administration from the [REDACTED] have already been the subject of conferences, and it is believed that a solution will be accomplished.

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3. [REDACTED] has no statement at this time. However, it is probable that the same elements will later be involved with this branch as are currently faced by the [REDACTED]

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4. In general, it is believed that the fringe activities of the [REDACTED] which are noted would be corrected if the following steps were taken:

a. New projects properly established in the beginning with policy matters determined by officers primarily responsible, and Training acting purely in an advisory capacity.

b. Establishment of effectively operating central liaison offices for contact with each of the armed services. This would eliminate the present tendency toward calling on officers of the services to perform miscellaneous functions justified only by their service connection, and which are entirely outside the realm of their assigned duties.

[REDACTED]

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